

Cllr Kelly & Cllr Gantly
Joint Chairs of the Camden and Islington
Health and Care Scrutiny Meeting in Common

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18th December 2018

Dear Cllr Kelly and Cllr Gantly,

RE: Transforming Mental Health Services in Camden and Islington: Proposals for Change to the Camden and Islington NHS Foundation Trust Estate.

Many thanks for agreeing to convene a meeting in common to consider our process and proposals on Mental Health Service Transformation for adults in Camden and Islington. We have found the meetings very helpful in terms of shaping our consultation and proposals. This letter sets out our actions with regards to the recommendations you made to us on the 9th October 2018, these have also been woven into the overall collation of feedback we received during the consultation, and our subsequent actions and mitigations.

1. The number of beds should meet current and future needs, with sufficient provision that patients would never be sent outside the area for residential services.

The consultation process demonstrated very strong support for the move of inpatient beds from St Pancras Hospital to a new purpose-built facility next to the Whittington Hospital. As such officers will be recommending to their respective Governing Bodies that they approve the proposal from Camden and Islington NHS Foundation Trust to move 84 mental health inpatient beds currently on the St Pancras Hospital site to their proposed relocation to a new site by the Whittington Hospital.

The Clinical Commissioning Groups (CCGs) and Camden and Islington Foundation Trust (C&I) are committed to continue to refine and review mental health in-patient bed numbers to ensure that a suitable number of beds are commissioned to meet local need. The Trusts clinical strategy sets out how it intends to reduce the reliance on in-patient facilities, though some will always be necessary, and instead invest in stronger community support services. The development of community hubs will help facilitate this change in practice. The next stage of approval for the proposals will be considered by NHS Improvement and we will need to demonstrate that a suitable number of beds are commissioned for local needs.

2. Further consideration should be given to the use of the St Pancras Hospital site in the event that Moorefield Eye Hospital does not relocate to the site, with appropriate consultation.

The development of the St Pancras site and that of Moorfields Eye Hospital are separate processes and St Pancras development is not reliant on it. We have been clear that our

preference is that Moorfields Eye Hospital move to this site to support continued use of a large proportion of the site by the NHS. However we cannot guarantee this move will take place as there is a statutory process to go through before this is decided. In particular a full public consultation will need to be carried out and the results of this consultation will need to be taken into account on deciding whether Moorfields Eye Hospital should move to the St Pancras Hospital site or not.

The Mental Health Service Transformation is clear that should the move of Moorfields not go ahead the St Pancras development will not be compromised, and alternative solutions will be found for the site and the transformation of mental health services can continue, subject to further approval processes in the NHS and with Camden Council, but no further consultation by the NHS. Planning applications will be subject to public consultation where residents can express their views and provide feedback.

3. The current approach to the Greenland hub should be halted until further work is undertaken with the local councils, CCG, voluntary organisations and residents.

Prior to the consultation the CCGs and C&I have worked with Camden Council, voluntary organisations and residents to help shape and form the proposals, this will continue particularly as the consultation has raised that further clarity and development is required as follows.

From the 260 public consultation surveys completed, 48% of respondents said they either 'strongly agreed' or 'agreed' with Greenland Road being a community hub location, whereas 9% said they 'disagreed' or 'strongly disagreed'. However, some concerns were raised that older service users or those with learning disabilities may find the location daunting.

Recognising the concerns that Greenland Road may not be the best location for some service user groups, the intention is to locate these specific services at alternative locations, subject to further engagement. We are continuing to speak to staff and service users about the merits and challenges of this site. Further engagement work is required to finalise the detailed delivery of services within these sites including:

- Continued co-design of the community hubs with services users to ensure that the correct mix of services is available.
 - Ensure that the development of community hubs is in alignment with the health and social care plans in each borough.
 - Ensure that the Greenland Road site service mix configuration takes account of feedback that some groups may feel more vulnerable accessing this site.
 - Explore the future development opportunity of an additional hub in North West Camden, which would be subject to a separate approval process.
4. There should be a greater commitment, rather than just an aspiration, to 50% social housing on the redeveloped St Pancras Hospital site.
 5. Further clarification was needed on the vision, values and core principles of the Estate Strategy for the St Pancras site, including an assessment of what success would look like and if this included retaining the site as a public asset.
 6. Further separate consultation needs to be undertaken on the Estates Strategy.

The responses to points 4-6 can be taken together. This consultation was led by CCGs and as such was rightly focused on the transformation of health services and the clinical changes that may affect local residents. Should the CCGs and other NHS regulatory bodies approve the proposals consulted on there will be further engagement and consultation on the development of land and any changes in land use.

The St Pancras Hospital site is located in Camden, the council's policies support the development of new housing for surplus land and buildings in the borough. The Trust is working with Camden Council to look at the opportunities for new housing which could best meet the Council's and Mayor of London's planning requirements. The development of the site in relation to buildings, and site use for housing and health services will all be subject to Camden Council Planning Application, consultation and approval processes. With a 50% target for affordable housing on public sector land, this would cover different types of affordable housing including homes at genuinely affordable social rents and for key workers in the public sector.

Yours sincerely



Tony Hoolaghan

Chief Operating Officer

Haringey Clinical Commissioning Group and Islington Clinical Commissioning Group